

THE SKY IS NO LONGER JUST AIRSPACE.

IT'S GEOPOLITICS AT 38,000 FEET.

Aviation. Intelligence. Simplified.

EXECUTIVE ACCESS

BOARDING PASS

FLIGHT

FD001

GATE

F2

DATE

JUNE 2026

READING TIME

5 MINUTES

DESTINATION
Geopolitics at 38,000 feet

FLIGHT BRIEFING

✓ The Aviation Story

✓ The big question?

✓ Industry & Customer Perspectives

✓ Trends to Watch

✓ Aviation Corner (Trivia, Myth, Puzzle & ETOPS)

✓ The aviation acronym that changed long-haul travel forever.

BEGIN BOARDING

SEAT

22A

ZONE

EXECUTIVE

ISSUE

#1

DATE

JUNE 2026

STATUS

CLEARED FOR TAKEOFF

22N



Welcome aboard Flight **FD001**.

I'm **Captain North**, your guide through the stories shaping modern aviation.



BEFORE YOU READ



THIS MONTH'S AVIATION STORY

THE STORY

WHEN NATIONS FIGHT, AIRLINES PAY

Ongoing instability across parts of the Middle East has triggered major airspace disruptions, forcing airlines to reroute flights, cancel services, and rethink long-established networks.

The impact goes far beyond the affected region:

- ✈ Longer flight times
- ✈ Higher fuel consumption
- ✈ Crew scheduling challenges
- ✈ Missed passenger connections
- ✈ Network-wide delays
- ✈ Increased operating costs

What most passengers don't see is that a disruption in one region can ripple across an airline's entire global network. One closed air corridor can create delays and operational challenges thousands of miles away.

One route change.
Thousands of operational decisions...



THE NUMBERS THAT MADE US PAUSE



12,000



Aircraft transits crossed Syrian airspace in May 2026 — a 375% increase year-on-year, generating nearly USD 6 million in overflight revenue.

3,400+



The number of flights reported cancelled or diverted during major regional airspace disruptions earlier this year.

90,000



Estimated daily passengers affected during the peak of the disruption period.

\$142



Approximate price per barrel reached by jet fuel in late May after conflict-related supply disruptions, up sharply from pre-conflict levels.

THE BIG QUESTION ?

How much does a detour really cost ?

People think of :



"Fuel is the **visible cost**. The **ripple effect** is the real cost."

Airlines think of :



INDUSTRY VOICE
From the Industry



“ The industry spends billions improving operational resilience. Yet many disruptions become customer experience failures simply because information moves slower than the aircraft.



What's the most underestimated impact of airspace closures?



PASSENGER VOICE



“ Passengers don't expect perfection. They expect visibility. During a disruption, knowing what's happening is often more valuable than knowing when it will end.



What's more important during disruption, speed or communication?



FROM THE 22NORTH DESK



Passengers forgive **disruption**. They rarely forgive **silence**. A delayed flight is operationally **inconvenient**. A delayed flight with no communication becomes a customer **experience failure**. The **future** of disruption management is no longer just about moving aircraft. It's about moving **information**. The airlines that emerge **strongest** from disruption are often not the airlines with the **fewest problems**. They are the airlines that keep customers informed while **solving** them.

Captain North

22NORTH FLIGHT DECK



TURBULENCE AHEAD



FUEL VOLATILITY

Jet fuel prices remain highly sensitive to geopolitical events.



DYNAMIC ROUTING

Geopolitical risks are driving weekly route adjustments.



COMMUNICATION TECHNOLOGY

Passengers now expect updates in real time. Not hours later.



SOMETHING YOU CAN USE AT YOUR NEXT AVIATION DINNER



Why ETOPS Changed Aviation Forever ETOPS stands for:

Extended-range Twin-engine Operational Performance Standards

Before ETOPS, many long-haul routes required aircraft with three or four engines.

Today, highly reliable twin-engine aircraft routinely cross oceans and remote regions, dramatically reducing operating costs while maintaining safety standards.

It's one of the most important developments in modern commercial aviation.



WHAT DOES NOTAM STAND FOR?

- A) Notice To Air Missions
- B) National Operational Traffic Advisory Memo
- C) Notice To Aviation Management
- D) Network Operations Traffic Alert Message

Answer here



PUZZLE OF THE MONTH

Unscramble this aviation term :

T O P E S

Hint:

Without it, many modern long-haul flights wouldn't exist.

Can you solve it?

Answer here



AVIATION MYTH BUSTER

MYTH

Airlines always choose the shortest route.

REALITY

Airlines choose the safest, most efficient and most commercially viable route. Sometimes that route is longer. Sometimes significantly longer. And increasingly, geopolitics is becoming part of the equation.



NEXT MONTH

THE MILLION-DOLLAR PARKING SPOT

Why some airport slots are worth more than luxury real estate. Inside the economics, politics and power struggles behind the world's most valuable airport slots.



ANSWERS

Trivia: A) Notice To Air Missions

Puzzle: ETOPS

THANK YOU FOR FLYING WITH 22NORTH



Sources

Reuters (June 2026), IATA Fuel Market Commentary, FlightRadar24 Reporting, Airline Ratings Aviation Analysis, AP/PBS Aviation Coverage, Air India Operational Advisory, Aviation Safety Network Reporting. (Reuters)